



# TOLL BRIDGE PROGRAM OVERSIGHT COMMITTEE

CALTRANS BAY AREA TOLL AUTHORITY CALIFORNIA TRANSPORTATION COMMISSION

## MEETING MINUTES

May 7, 2009, 1:00 PM – 4:00 PM

Conference Room 1906, Mission Bay Office, Pier 7, Oakland

**Attendees:** TBPOC Members: Will Kempton, Steve Heminger, and Bimla Rhinehart

PMT Members: Tony Anziano, Andrew Fremier, and Stephen Maller

Participants: Ali Banani, Andre Boutros, Michele DiFrancia, Beatriz Lacson, Peter Lee, Brian Maroney, Effie Milonis, Dina Noel, Mo Pazooki, Gary Purcell (part time), Bijan Sartipi, Jon Tapping, Ken Terpstra, Deanna Vilcheck, and Jason Weinstein

Part-Time Participants, ABF: Pat Flaherty, Mike Flowers, Doug Fuller, Don Jones, Bob Luffy, Brian Petersen, and Peter Vanderwaart

Convened: 1:10 PM

Items		Action
1.	<b>CHAIR'S REPORT</b> <ul style="list-style-type: none"><li>Will Kempton, the Chair, offered a revised agenda for the TBPOC meeting: 1) TBPOC members will caucus; 2) TBPOC and staff will meet with the ABF team; 3) TBPOC will resume with the planned agenda.</li><li>Discussion/comments upon returning from the TBPOC private meeting included:<ul style="list-style-type: none"><li>The Chair noted that while the PMT and management staff have been successful in delivering this significant project to date, the program has some issues that need to be addressed to improve effectiveness and program delivery.</li><li>Steve Heminger reiterated these points; he holds in high esteem the very talented team, but there exists a structural deficit within the organization that demands attention. Specifically, he noted:<ul style="list-style-type: none"><li>➤ There are too many people drilling down on the same</li></ul></li></ul></li></ul>	<ul style="list-style-type: none"><li>The TBPOC tasked the PMT, with Tony Anziano as lead, to gather operation issues and observations, and return to the TBPOC June 4 meeting with recommendations on how to streamline operations and improve working relationships to more effectively function as a team.</li></ul>

(continued)

Items	Action
<ul style="list-style-type: none"> <li> <ul style="list-style-type: none"> <li>➤ problem;</li> <li>➤ Find a way to maximize resources without getting in each other's way;</li> <li>➤ There ought to be more independent work done;</li> <li>➤ Do we need to make specific assignments for each PMT member;</li> <li>➤ Anticipate problems before they happen;</li> <li>➤ How is communication flowing?</li> </ul> </li> <li>• The Chair welcomed Bimla Rhinehart, newly appointed CTC Executive Director, as the new member of the TBPOC.</li> <li>• The Chair reported that the State budget situation is not good.               <ul style="list-style-type: none"> <li>○ Survey results show that out of six initiatives on the May ballot, only one (limits on legislators' salaries) is favored to pass. Lack of ballot support and suspension of Proposition 42 could grind transportation projects to a halt.</li> </ul> </li> </ul>	
<p><b>2. CONSENT CALENDAR</b></p> <ul style="list-style-type: none"> <li>a. April 2, 2009 TBPOC Meeting Minutes</li> <li>b. April 9, 2009 TBPOC Conference Call Minutes</li> <li>c. Contract Change Orders (CCO)               <ul style="list-style-type: none"> <li>• West Approach CCO 191 in the amount of \$3,962,180 to compensate the contractor for Contractor-Controlled Insurance Program (CCIP) costs incurred due to Department changes to the contract.</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• The TBPOC <b>APPROVED</b> the consent calendar items.</li> </ul>
<p><b>3. PROGRAM ISSUES</b></p> <ul style="list-style-type: none"> <li>a. TBSRP Capital Outlay Support (COS) Update</li> </ul>	

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Items	Action
<ul style="list-style-type: none"> <li>• Ali Banani gave a presentation on the FY 08-09 COS budget status and the FY 09-10 COS budget proposal. <ul style="list-style-type: none"> <li>○ Since the TBPOC March 2009 reporting, the FY 08-09 COS expenditure forecast decreased by \$3.5 million due mainly to staff furloughs.</li> <li>○ The forecast (\$126M) is below the FY 08-09 budget (\$131.7M), but above the TBPOC target (\$117.4M).</li> <li>○ The Program is moving forward with a full allocation of \$131.7M to the State, and with \$111.7M request to BATA.</li> <li>○ A 5% reduction in the FY 09-10 budget is proposed, as opposed to the TBPOC 10% reduction target, without dire consequences. A question was posed regarding the consequences.</li> <li>○ Adherence to the staffing plan is being communicated and resources being applied as effectively as possible.</li> </ul> </li> <li>• The TBPOC indicated willingness to reconsider the COS budget pending needs and risks, even prior to BATA's action on the budget on June 10.</li> </ul>	<ul style="list-style-type: none"> <li>• Consider COS when submitting recommendations on how to improve the organization (see first action item).</li> <li>• Staff to demonstrate how effectively the COS is being managed by documenting differences between one year and the next.</li> <li>• Ali Banani to e-mail the TBPOC the updated presentation.</li> </ul>
<p>b. Cost Forecast Changes</p> <ul style="list-style-type: none"> <li>• Peter Lee presented, for TBPOC approval, cost forecast changes (based on the 2008 4<sup>th</sup> Quarter Risk Management assessment) for incorporation into the First Quarter 2009 Project Progress and Financial Update report. <ul style="list-style-type: none"> <li>○ It is anticipated that budget change requests will be presented for the SAS COS and the YBI Detour capital outlay and COS, given the project schedules and</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>• The TBPOC <b>APPROVED</b> the cost forecast changes presented for incorporation into the First Quarter 2009 Project Progress and Financial Update.</li> </ul>

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Items	Action
<p>depending on the COS allocation for FY 09-10.</p> <ul style="list-style-type: none"> <li>c. Draft First Quarter 2009 Project Progress and Financial Update</li> <li>• Peter Lee presented, for TBPOC approval, the reporting guidelines (as noted in Table 1 of the report) for this first combined report that replaces the previously separate monthly and quarterly reports.</li> <li>• The TBPOC requested that the cover letters be revised to include explanations for the forecast changes.</li> </ul>	<ul style="list-style-type: none"> <li>• The TBPOC <b>APPROVED</b> the reporting guidelines for the First Quarter 2009 Project Progress and Financial Update, as presented.</li> <li>• The TBPOC <b>APPROVED</b> the Draft First Quarter 2009 Project Progress and Financial Update, with instruction to revise the cover letters to include appropriate explanations for the forecast changes, as discussed. The TBPOC to review the final draft letters before they are sent out.</li> </ul>
<p><b>4. SAN FRANCISCO-OAKLAND BAY BRIDGE UPDATES</b></p> <ul style="list-style-type: none"> <li>a. Self-Anchored Suspension (SAS) Superstructure (NOTE: This item was covered out of agenda sequence.)               <ul style="list-style-type: none"> <li>1) TBPOC /ABF Mitigation and Acceleration Update</li> <li>• The Chair welcomed the ABF team. Bob Luffy acknowledged receipt of CCO 108, indicated ABF's appreciation for its tone and content, and distributed a handout in response. The handout included East End Detailing projections, East End Detailing impact to opportunity schedule, OBG and Tower Shop Drawing development, ABFJV Proposed framework for CCO-108 (vo, 5/7/2009), Appendix A to CCO-108 Proposal (5/7/2009).</li> <li>• Discussion/comments included:                   <ul style="list-style-type: none"> <li>○ Bob Luffy emphasized the need to accelerate the shop</li> </ul> </li> </ul> </li> </ul>	

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Items	Action
<p>drawing approval process and that the return time is now critical.</p> <ul style="list-style-type: none"><li>○ This discussion should have included the participation of the design joint venture (DJV) team of TY Lin/Moffatt &amp; Nichol (TYL/M&amp;N), which should be invited to similar discussions in the future.</li><li>○ With 12E as a major benchmark, the Chair suggested day-to-day monitoring and doing whatever is necessary to ensure that the May 30 approved-for-fabrication date is met.</li><li>➤ ABF assured the TBPOC that resources are committed to making this target. The Department sees it as doable.</li><li>○ Instill in Candraft what the target dates are and that they have to be met.</li><li>○ It was suggested that in lieu of a letter, bringing the subs and DJV together in a meeting about achieving the target dates is an option that the YBID project used successfully.</li><li>○ Increase the number of qualified people where they are needed to make up for lost time.</li><li>○ The TBPOC is open, with no uncertainty, to acceleration incentives.</li><li>○ ABF agrees with the CCO, in general. As long as they are appropriately compensated, they will do everything possible to meet the CCO goals and resolve outstanding issues.</li></ul>	<ul style="list-style-type: none"><li>● Contractor/Owner to send letters to their subs/DJV communicating the schedule/goals outlined in the ABF submittal today, emphasizing strict adherence to them.</li></ul>

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Items	Action
<ul style="list-style-type: none"> <li>○ Tony Anziano indicated CCO coordination and wrap-up will be accomplished within a week.</li> <li>○ The July 22 first shipment is likely to happen a month early. A planned trip by the TBPOC to China to coincide around the first shipment date is not likely to occur given the State budget situation.</li> </ul> <p>b. Yerba Buena Island Detour (YBID)</p> <p>1) East Tie-In (ETI) Update</p> <ul style="list-style-type: none"> <li>• Tony Anziano reported that the ETI roll-out/roll-in (RORI) during the Labor Day 2009 weekend could entail a four-day bridge closure due to Mammoet's wind factor safety concerns.</li> <li>○ The Chair recalled that the last time we did this, the Bay Area Council expressed reservations about a four-day closure.</li> <li>○ A four-day completion schedule will be presented to the TBPOC next month.</li> </ul> <p>2) Contract Change Order (CCO) 134 (Electrical Work)</p> <ul style="list-style-type: none"> <li>• Dina Noel presented, for TBPOC approval, CCO 134, in the amount of \$2,300,924 to delete Item No. 78, electrical work, from the contract plans.</li> <li>○ The CCO will compensate the contractor for the extra work required to incorporate all design changes that occurred after contract award that affected the original electrical system installation plan for the project.</li> </ul>	<ul style="list-style-type: none"> <li>• Staff to submit revised CCO 108 to the TBPOC via conference call within two weeks. Staff to provide a broader resolution to the TBPOC by the June 4th meeting.</li> <li>• Although presented as an informational item, the TBPOC <b>APPROVED</b> a four-day Labor Day weekend SFOBB closure for the ETI RORI.</li> <li>• The TBPOC <b>APPROVED</b> CCO 134 in the amount of \$2,300,924, as presented.</li> </ul>

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Items	Action
<p>c. Yerba Buena Island Transition Structures (YBITS) No. 1</p> <p>1) Bid Opening Addendum</p> <ul style="list-style-type: none"> <li>○ Stephen Maller requested TBPOC approval to revise the bid opening date for the YBITS No. 1 contract from July 14, 2009 to December 15, 2009.</li> <li>○ The revised bid opening date will allow the following: <ul style="list-style-type: none"> <li>➤ Completion of the RORI on Labor Day 2009;</li> <li>➤ Completion of the integrated shop drawings (ISD) and their addition to the contract prior to bid opening; and</li> <li>➤ Work on submittals by the YBITS contractor for five and a half months before the work area is available.</li> </ul> </li> <li>○ To preserve the YBITS schedule, there will be an additional \$1M in COS cost associated with work on integrated shop drawings.</li> </ul> <p>d. Oakland Touchdown (OTD) No. 1 Update</p> <ul style="list-style-type: none"> <li>• Tony Anziano reported that the project is proceeding well and on schedule.</li> </ul>	<ul style="list-style-type: none"> <li>• The TBPOC <b>APPROVED</b> revising the YBITS No. 1 contract bid opening date, as presented.</li> </ul>
<p><b>8 OTHER BUSINESS</b></p> <p>a. Dumbarton / Antioch Bridge Update</p> <ul style="list-style-type: none"> <li>• Mo Pazooki reported that the Department design teams have made much progress since the November 2008 update to the TBPOC, and provided an update on each bridge regarding pertinent submittals to appropriate agencies.</li> <li>• AB 1175 was introduced by Assemblyman Tom Torlakson on February 27, 2009, which was</li> </ul>	

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Items	Action
amended in the Assembly on April 14, 2009. <ul style="list-style-type: none"><li>○ The bill provides for the addition of the seismic safety improvement projects on the Antioch and Dumbarton Bridges to the TBSRP.</li><li>○ The bill passed the Transportation Committee and is currently in the Assembly Appropriations Committee.</li></ul>	

Adjourned: 4:22PM

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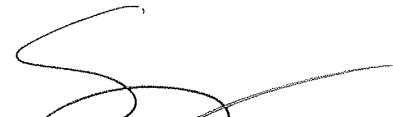
#### APPROVED BY:

  
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**WILL KEMPTON**, Director  
California Department of Transportation

6/4/09  
Date

  
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**BIMLA G. RHINEHART**, Executive Director  
California Transportation Commission

6/4/09  
Date

  
\_\_\_\_\_  
**STEVE HEMINGER**, Executive Director  
Bay Area Toll Authority

6/4/09  
Date